

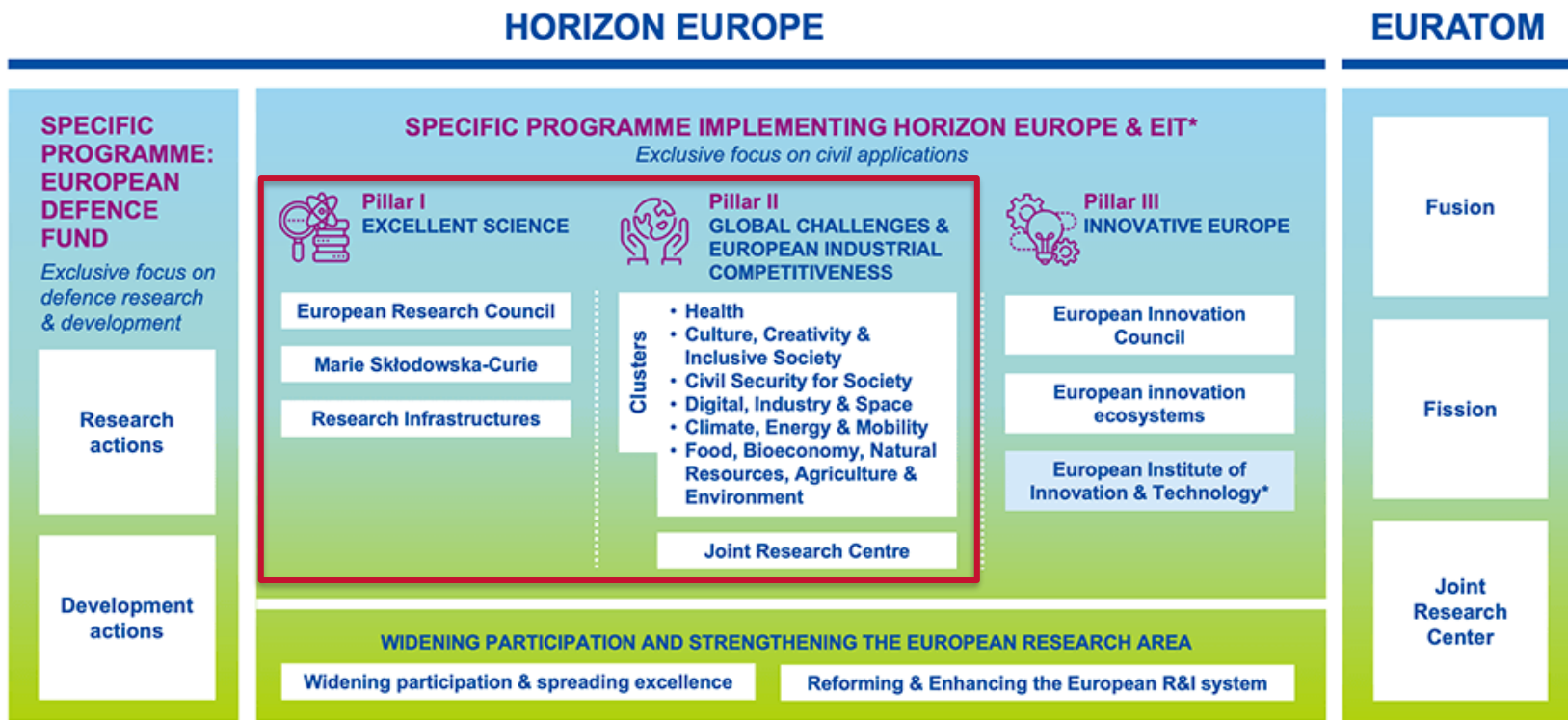
Κανόνες συμμετοχής και χρήσιμες συμβουλές & για
την προετοιμασία επιτυχημένης πρότασης στον
Ορίζοντα Ευρώπη

Βασιλική Καλοδήμου

Τμήμα Χημείας
Εθνικό και Καποδιστριακό Πανεπιστήμιο Αθηνών



Which programme part are you for?



* The European Institute of Innovation & Technology (EIT) is not part of the Specific Programme



Statistics



NKUA_participation in R&I projects

ETHNIKO KAI KAPODISTRIAKO PANEPISTIMIO ATHINON (999643007) participation in R&I PROGRA...

Framework Programme

Organisation PIC

Organisation legal name

Net EU Contribution

108,5M^{3,53%}
of Greece

Funding received by the participant

Participation

334^{3,30%}
of Greece

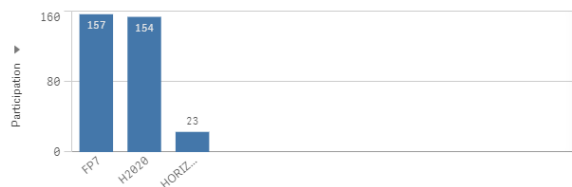
Number of projects in which the organization has received EU funding

Signed grants

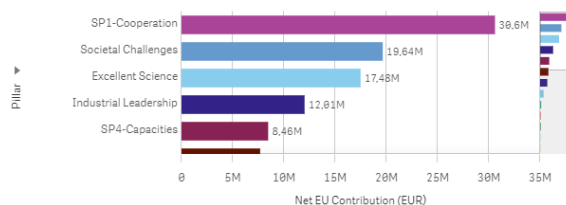
334^{5,70%}
of Greece

Number of grant agreements signed, including suspended, terminated and closed grant agreements

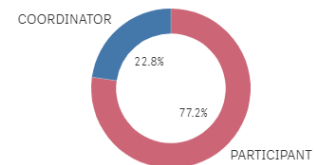
Participation/Net EU contribution (EUR) per Framework Programme



Net EU contribution (EUR) by thematic priority / type of action / pillar



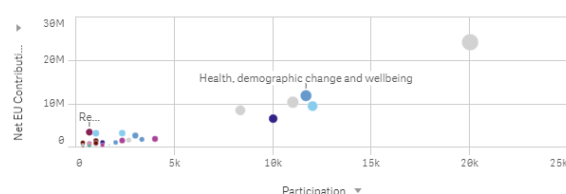
Role in projects



Key figures by framework programme

| Indicator | Framework Prog... | |
|---------------------------|--------------------|---------|
| | Organisation in HE | % in HE |
| Net EU Contribution (EUR) | 8.978.035,52 | 2,94% |
| EU Contribution (EUR) | 8.304.704,27 | 2,72% |
| Grants | 23 | 5,16% |
| Participation | 23 | 2,73% |

Participation/Net EU contribution (EUR)/Total Cost (EUR) by thematic priority



Organisation Details

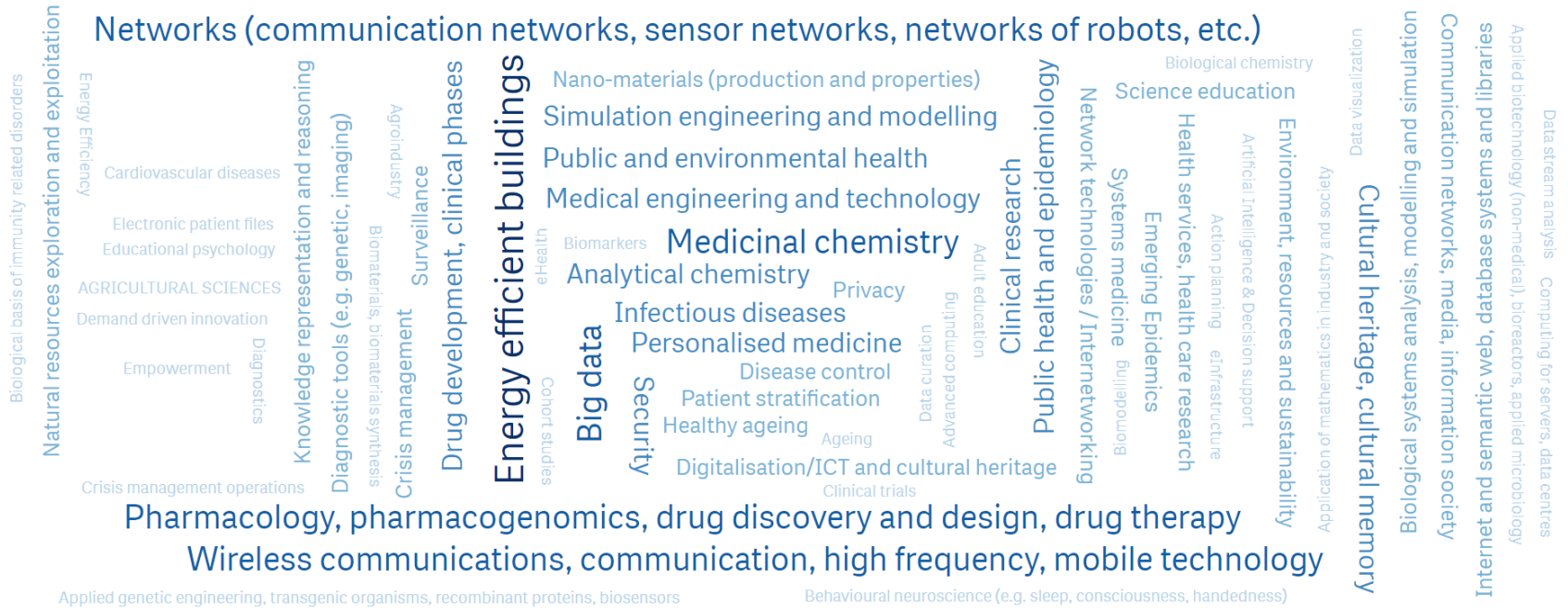
Organisation PIC: 999643007
NUTS Code: EL303
VAT Number: EL898145420
Legal Form: PUBLIC
Organisation Activity Type: HES
Non Profit: Yes
Research Organisation: Yes
Public Body: Yes
International Organisation: No
International Organisation of European Interest: No
Higher or Secondary Education Establishment: Yes
SME: No



NKUA_participation with keywords

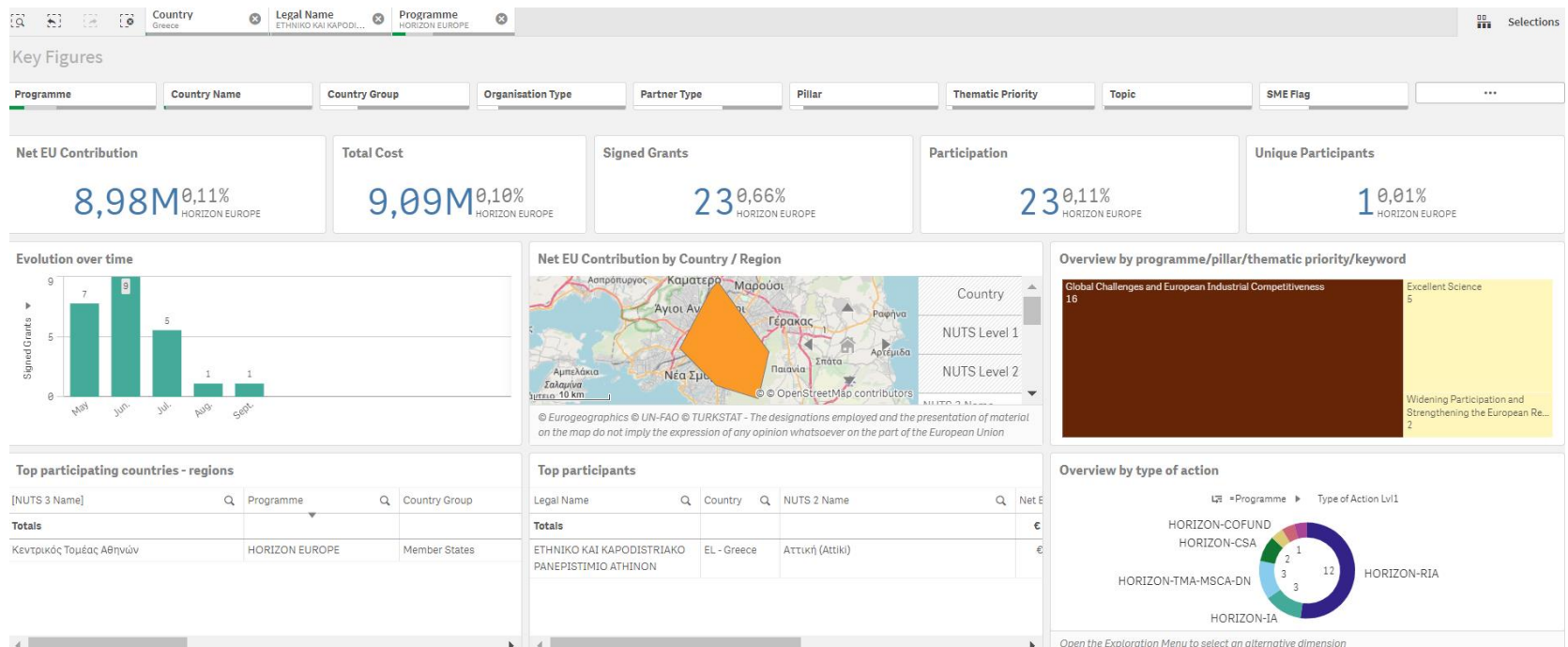
ETHNIKO KAI KAPODISTRIAKO PANEPISTIMIO ATHINON (999643007) participation in R&I PROGRA...

Project Keywords





NKUA_participation in Horizon Europe





Horizon Europe_Coordinating role

| | | | | | | | | |
|--|--|--|--|-------------------|-------------------------------------|-----------------------------|-----------------------------|-----------------------------|
| | | | | Country Greece | Legal Name ETHNIKO KAI KAPODI... | Partner Type BENEFICIARY | Partner Role COORDINATOR | Programme HORIZON EUROPE |
|--|--|--|--|-------------------|-------------------------------------|-----------------------------|-----------------------------|-----------------------------|

Project Details

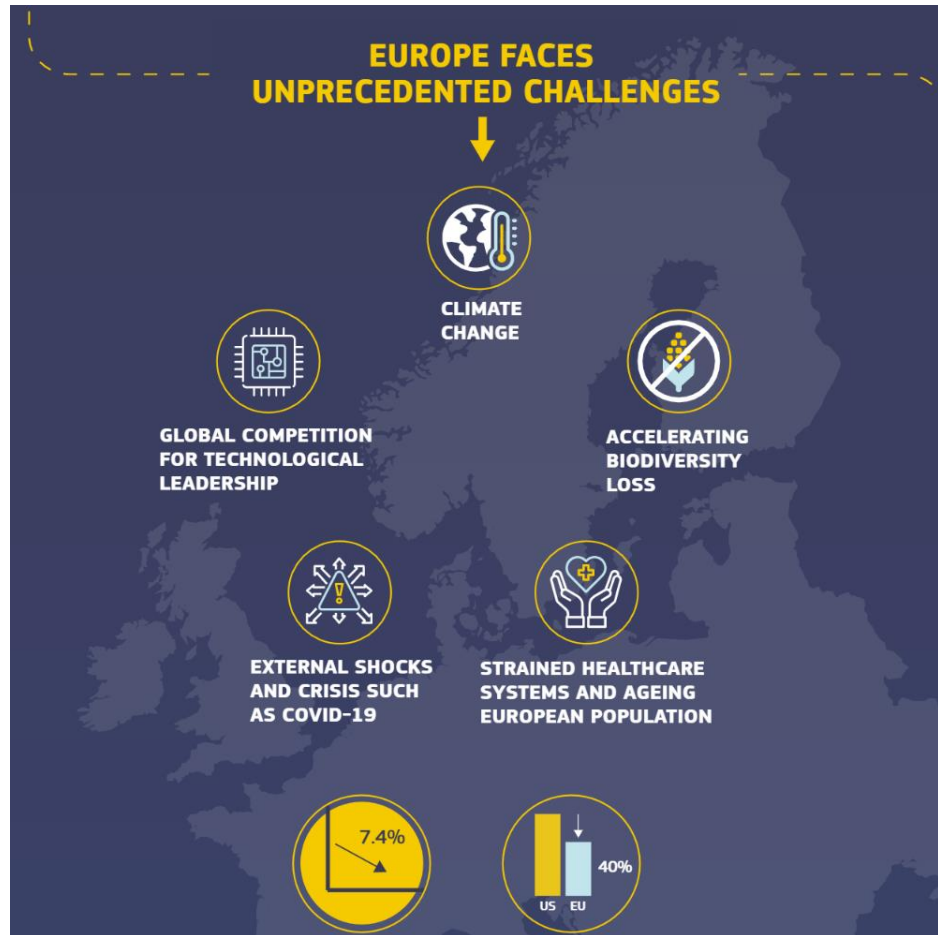
Top funded projects

| Project Title | Project Acronym | Thematic Pri... | Net EU Contribution | Total Cost | Participation | Type of Action | Topic Code | Topic Desc... |
|---|-----------------|---|-----------------------|-----------------------|---------------|------------------------|-----------------------------------|---|
| Totals | | | € 2.491.361,72 | € 2.337.875,00 | 4 | | | |
| AI-augmented ecosystem for Earth Observation data accessibility with Extended reality User Interfaces for Service and data exploitation. | EO4EU | Food, Bioeconomy Natural Resources, Agriculture and Environment | € 1.088.125,00 | € 1.088.125,00 | 1 | HORIZON-IA | HORIZON-CL6-2021-GOVERNANCE-01-16 | Tools to support the uptake and accessibility/expl... of environmental observation information at European and global level |
| Disrupting Noxious Synergies of Indoor Air Pollutants and their Impact in Childhood Health and Wellbeing, using Advanced Intelligent Multisensing and Green Interventions | SynAir-G | Health | € 726.250,00 | € 726.250,00 | 1 | HORIZON-RIA | HORIZON-HLTH-2021-ENVHLTH-02-02 | Indoor air quality and health |
| Transforming Education with Emerging Technologies | TransEET | Widening participation and spreading excellence | € 523.500,00 | € 523.500,00 | 1 | HORIZON-CSA | HORIZON-WIDERA-2021-ACCESS-03-01 | Twinning |
| CHEMICAL REACTIONS AS CAUSES AND LAWS | CREACAL | Marie Skłodowska-Curie Actions (MSCA) | € 153.486,72 | € 0,00 | 1 | HORIZON-TMA-MSCA-PF-EF | HORIZON-MSCA-2021-PF-01-01 | MSCA Postdoctoral Fellowships 2021 |

Horizon Europe



Research and Innovation





Types of Actions & Basic eligibility Criteria



Country eligibility & more...



EU COUNTRIES

- Member States (MS) including their outermost regions
- The Overseas Countries and Territories (OCTs) linked to the MS.



NON-EU COUNTRIES

- Countries associated to Horizon Europe (AC)
- Low and middle income countries: See [HE Programme Guide](#).
- Other countries when announced in the call or exceptionally if their participation is essential



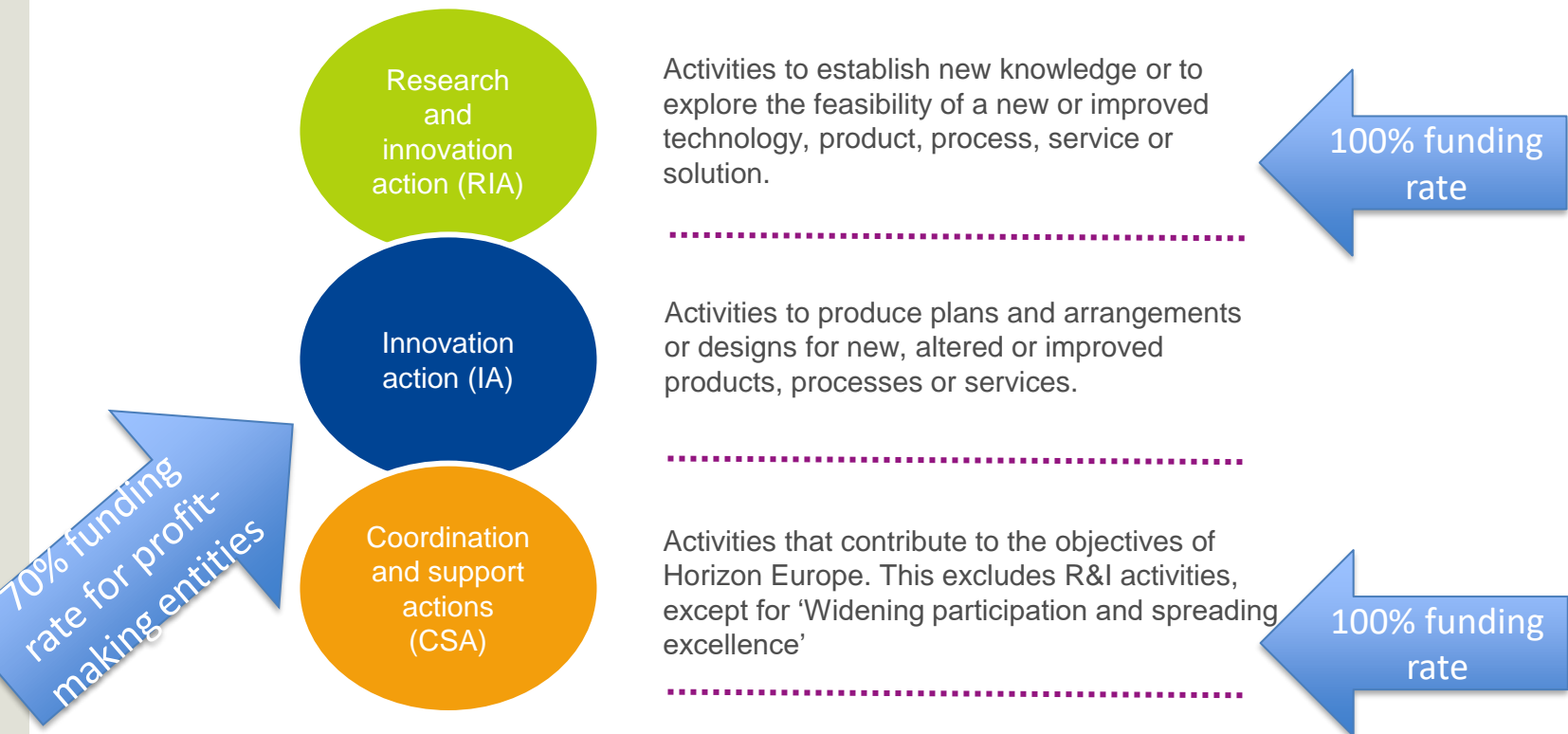
SPECIFIC CASES

- Affiliated entities established in countries eligible for funding.
- EU bodies
- International organisations (IO):
 - International European research organisations are eligible for funding.
 - Other IO are not eligible (only exceptionally if participation is essential)
 - IO in a MS or AC are eligible for funding for Training and mobility actions and when announced in the call conditions

https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/common/guidance/list-3rd-country-participation_horizon-atom_en.pdf



Type of actions





Gender Equality Plan

- › Applicable for public bodies, research organisations or higher education establishments from Member States and Associated countries
- › Minimum process-related requirements.

Gender equality plan

Having a gender equality plan is an eligibility criterion for Public bodies, Higher education establishments and Research organisations from Member States and Associated Countries. Be aware that if the proposal is selected, having a Gender Equality Plan will be necessary before the grant agreement signature (applicable on calls with deadlines in 2022 and beyond).

Does the organisation have a Gender Equality Plan (GEP) covering the elements listed below?

☐ Yes

☐ No

Minimum process-related requirements (building blocks) for a GEP

- **Publication:** formal document published on the institution's website and signed by the top management
- **Dedicated resources:** commitment of human resources and gender expertise to implement it.
- **Data collection and monitoring:** sex/gender disaggregated data on personnel (and students for establishments concerned) and annual reporting based on indicators.
- **Training:** Awareness raising/trainings on gender equality and unconscious gender biases for staff and decision-makers.

Content-wise, recommended areas to be covered and addressed via concrete measures and targets are:

- work-life balance and organisational culture;
- gender balance in leadership and decision-making;
- gender equality in recruitment and career progression;



General admissibility conditions

- Applications must be submitted before the call deadline, **electronically** via the Funding & Tenders Portal
- Applications must be **complete, readable, accessible and printable**, and include a **plan for the exploitation and dissemination of results**, unless provided otherwise in the specific call conditions.

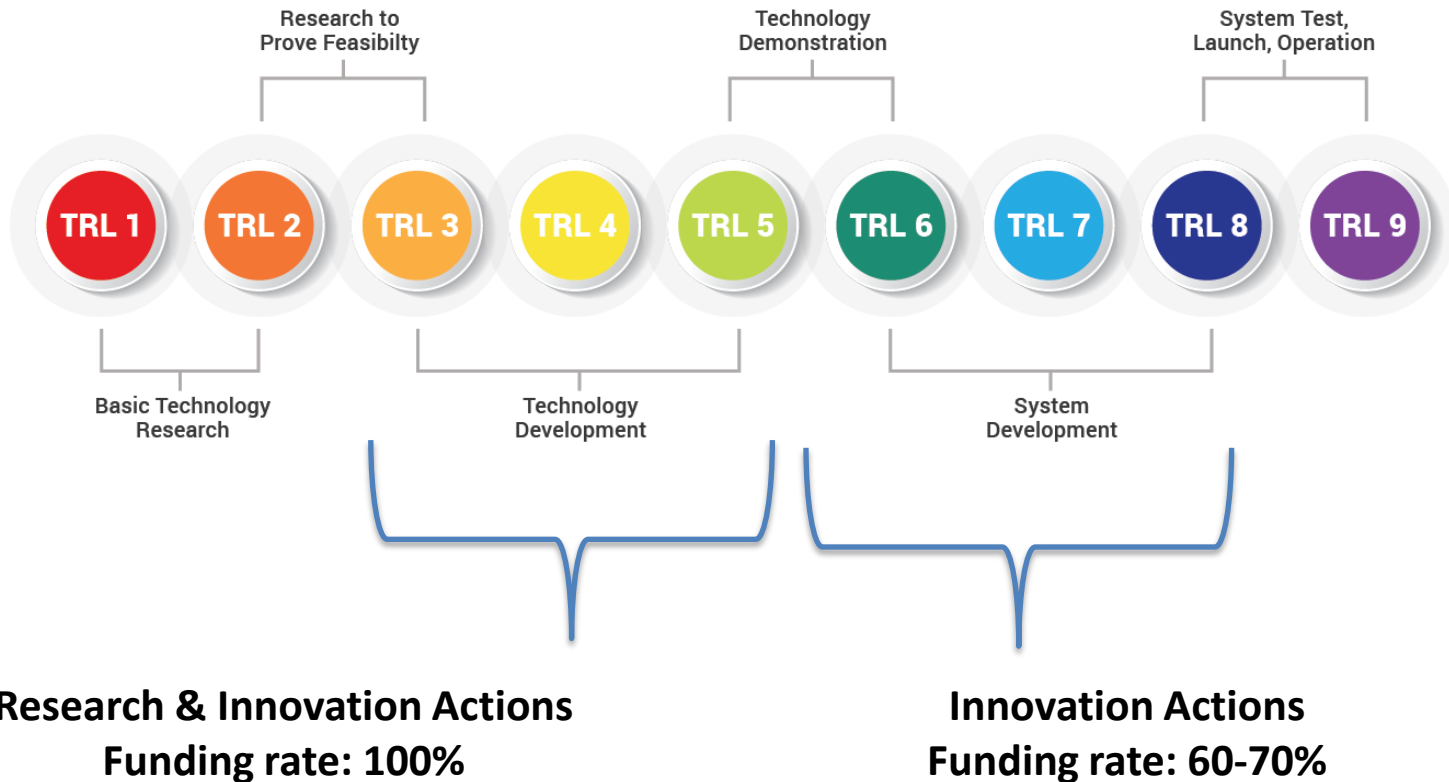
Proposal page limit

Substantial reduction in maximum length:

- RIAs and IAs type of actions: limit for a full application is **45 pages**
- CSAs: limit is **30 pages**
- First stage proposals: limit is **10 pages**
- Exceptions, if any, would be specified in the call text.



Technology readiness level





Decoding the call

Break the call text into bits and pieces





Work Programme

EN

Annex 7

Horizon Europe

Work Programme 2023-2024

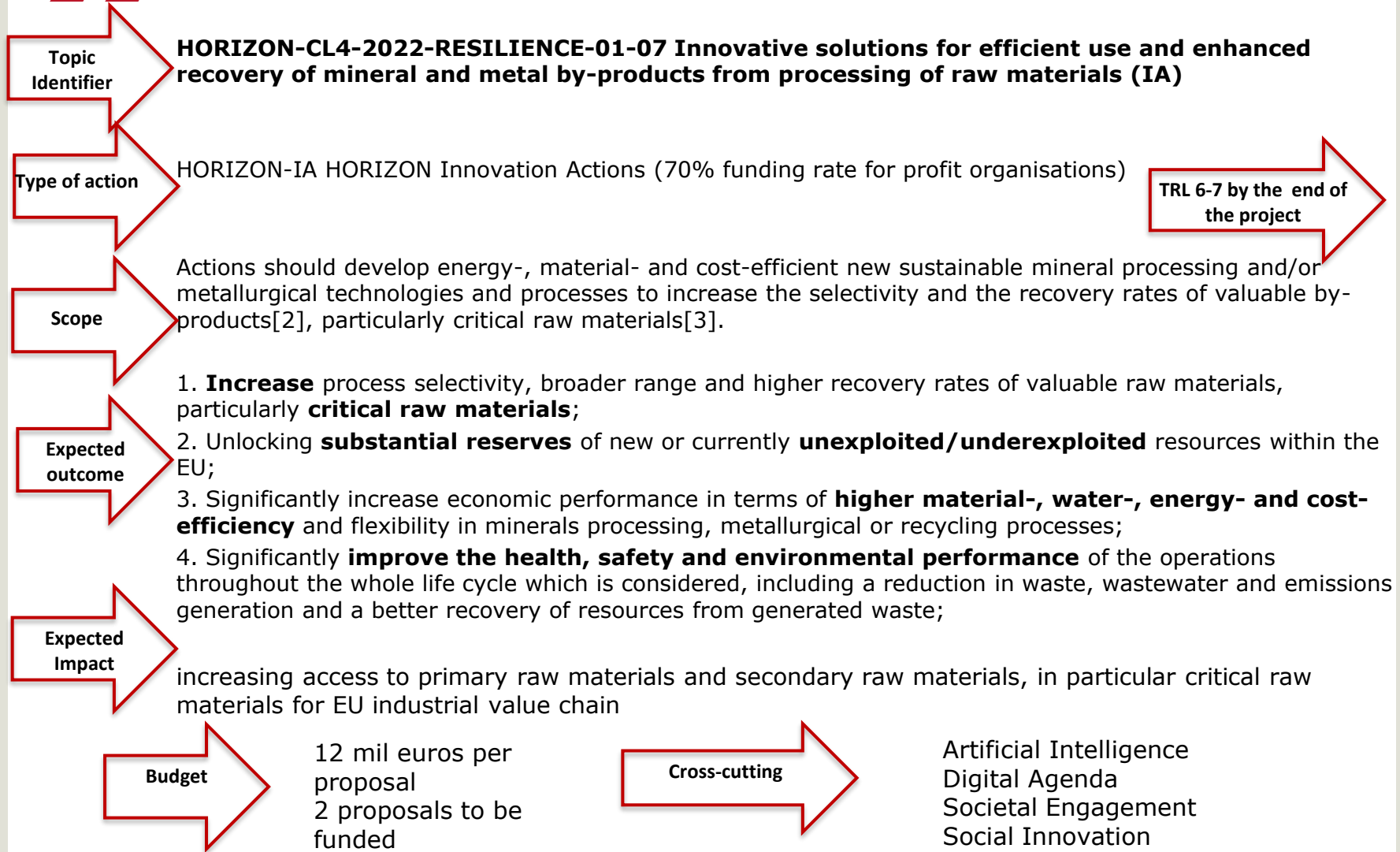
7. Digital, Industry and Space

| | |
|--|------------|
| Call - RESILIENT VALUE CHAINS 2024 | 152 |
| Conditions for the Call | 152 |
| Raw Materials for EU open strategic autonomy and successful transition to a climate-neutral and circular economy | 153 |
| HORIZON-CL4-2024-RESILIENCE-01-01: Exploration of critical raw materials in deep land deposits (RIA) | 153 |
| HORIZON-CL4-2024-RESILIENCE-01-04: Technologies for processing and refining of critical raw materials (IA) | 156 |
| HORIZON-CL4-2024-RESILIENCE-01-08: Rare Earth and magnets innovation hubs (IA) | 159 |
| HORIZON-CL4-2024-RESILIENCE-01-10: Addressing due diligence requirements in raw materials supply chains. (CSA) | 161 |
| HORIZON-CL4-2024-RESILIENCE-01-11: Technologies for extraction and processing of critical raw materials (IA) | 164 |
| Safe and Sustainable by Design (SSbD) Chemicals and Materials | 167 |
| HORIZON-CL4-2024-RESILIENCE-01-24: Development of safe and sustainable by design alternatives (IA) | 167 |
| Improving the resilience of EU businesses, especially SMEs and Startups | 170 |
| HORIZON-CL4-2024-RESILIENCE-01-41: 'Innovate to transform' support for SME's sustainability transition (CSA) | 170 |

European Commission. Any views
on services and may not in any
of the Commission. The information
entity to which it is addressed for
d material.



Decoding a call text: An example





Evaluation Criteria



Horizon Europe: Proposal evaluation

EXCELLENCE

- ✓ Clarity and pertinence of the **project's objectives**, and the extent to which the proposed work is ambitious, and goes beyond the state-of-the-art.
- ✓ Soundness of the proposed **methodology**, including the underlying concepts, models, assumptions, inter-disciplinary approaches, appropriate consideration of the **gender dimension** in research and innovation content, and the quality of **open science practices** including sharing and management of research outputs and engagement of citizens, civil society and end users where appropriate.

IMPACT

- ✓ Credibility of the **pathways** to achieve the expected **outcomes and impacts** specified in the work programme, and the likely scale and significance of the contributions due to the project.
- ✓ Suitability and quality of the **measures to maximize expected outcomes and impacts**, as set out in the dissemination and exploitation plan, including communication activities.

QUALITY AND EFFICIENCY OF THE IMPLEMENTATION

- ✓ Quality and effectiveness of the **work plan**, assessment of risks, and appropriateness of the effort assigned to work packages, and the resources overall.
- ✓ Capacity and role of each **participant**, and extent to which the **consortium** as a whole brings together the necessary expertise.

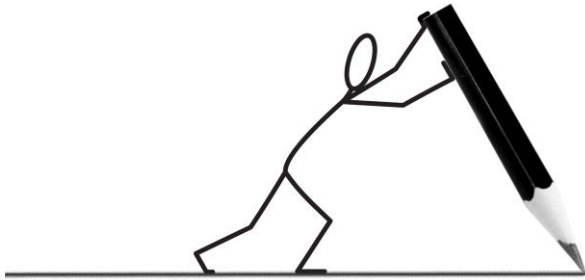


Proposal Drafting



Produce a concept note (initial outline of your idea)

> Write preliminary 2-3 pages about your:



- > objectives
- > European relevance (topic, WP, Horizon EU strategic plan, EU priorities)
- > target groups
- > Impact envisaged
- > Methodology to be followed
- > major steps (work packages)
- > Performance measurements (KPIs)
- > Type of expertise needed: intended consortium (countries, types of



Finding the right partners... (How?)

- › From your own international contacts & personal network
 - › Funding and tenders portal partner search facility)
 - › Bilateral agreements, MoUs
 - › Contacts from events, information days, brokerage events
 - › Network of National Contact Points
 - › Social media (Linkedin)
-
- ✓ Have in place selection criteria
 - ✓ Clear understanding of the expertise you are searching



Roles in the consortium

- › Coordinator
- › Work Package leaders
- › Task leaders

Optional

- › External advisors
 - Ethics advisor, GDPR expert
 - ...and many more...



Working with the right documents

“Good to have”- Documents

- Proposal templates CSA/RIA/IA
- Annotated Model Grant Agreement
- Eligible costs
- Management of IPR
- Open Access, Ethics
- Many examples and best practice solutions
- Desca Model Consortium Agreement
- Governance Structure of the project
- Dissemination and access rights to results
- Version with „elucidation notes“ and explanations available
- Source: <https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/how-to-participate/reference-documents>





Proposal template: Parts A&B

PART A **ADMINISTRATIVE INFORMATION**

- General information (coordinator)
- Participant information, (1 for each partner)
- Budget (completed by the coordinator)
- Ethics
- Security **moved here from Part B section 5.2**
- Other questions

Part B

1. Excellence
2. Impact
3. Quality and efficiency of the implementation
4. Members of the Consortium **moved to Part A2**
5. Ethics **moved to Part A4**
6. Security **moved to Part A5**



Excellence: Evaluation Criteria

EXCELLENCE

- ✓ Clarity and pertinence of the **project's objectives**, and the extent to which the proposed work is ambitious, and goes beyond the state-of-the-art.
- ✓ Soundness of the proposed **methodology**, including the underlying concepts, models, assumptions, inter-disciplinary approaches, appropriate consideration of the **gender dimension** in research and innovation content, and the quality of **open science practices** including sharing and management of research outputs and engagement of citizens, civil society and end users where appropriate.



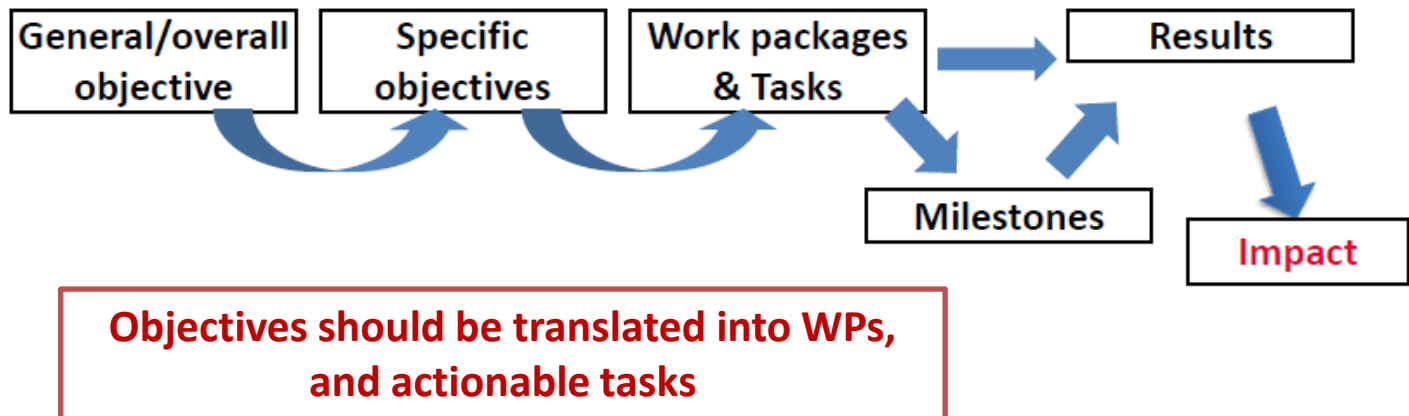
Excellence

- › 1.1 Objectives
- › 1.2 Relation to the work programme
- › 1.3 Concept and approach
- › 1.4 Ambition
- › 1.5 Gender dimension
- › 1.6 Open science
- › 1.7 No harm principle
- › 1.8 Data management



Objectives

*"Describe the overall and specific objectives for the project, which should be **clear, measurable, realistic and achievable** within the duration of the project. Objectives should be **consistent with the expected exploitation and impact** of the project (see section 2)."*





Horizon Europe: Proposal evaluation

IMPACT

- ✓ Credibility of the **pathways** to achieve the expected **outcomes and impacts** specified in the work programme, and the likely scale and significance of the contributions due to the project.
- ✓ Suitability and quality of the **measures to maximize expected outcomes and impacts**, as set out in the dissemination and exploitation plan, including communication activities.



Impact: Go beyond

Substantial impacts **not covered** in the work programme that would:

- › enhance innovation capacity
- › create new market opportunities,
- › strengthen competitiveness and growth of companies
- › address issues related to climate change or the environment
- › Or bring other important benefits for society

Which policies do you support?

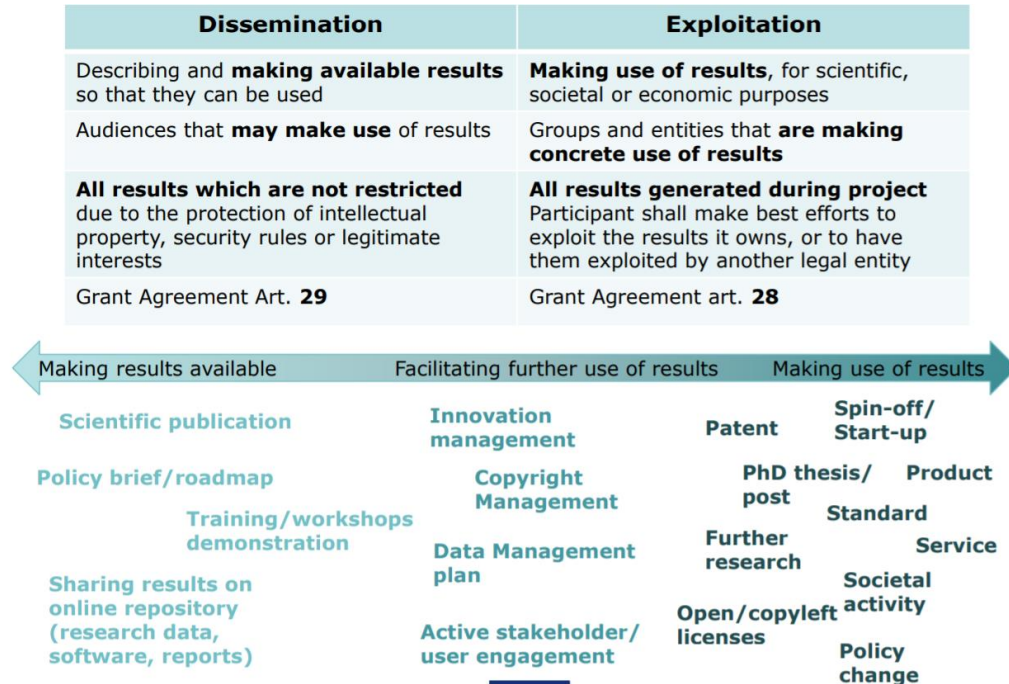
- › EU policies
- › UN Sustainable goals

Which barriers to you acknowledge? *(Such as laws, freedom to operate, consumers' resistance to change, interoperability issues)*



Dissemination & Exploitation of results: Admissibility Condition

- › At proposal stage: Draft plan for the dissemination and exploitation of project's results
- › Communication activities for promoting the project and its findings
 - Ongoing activity-→strategy

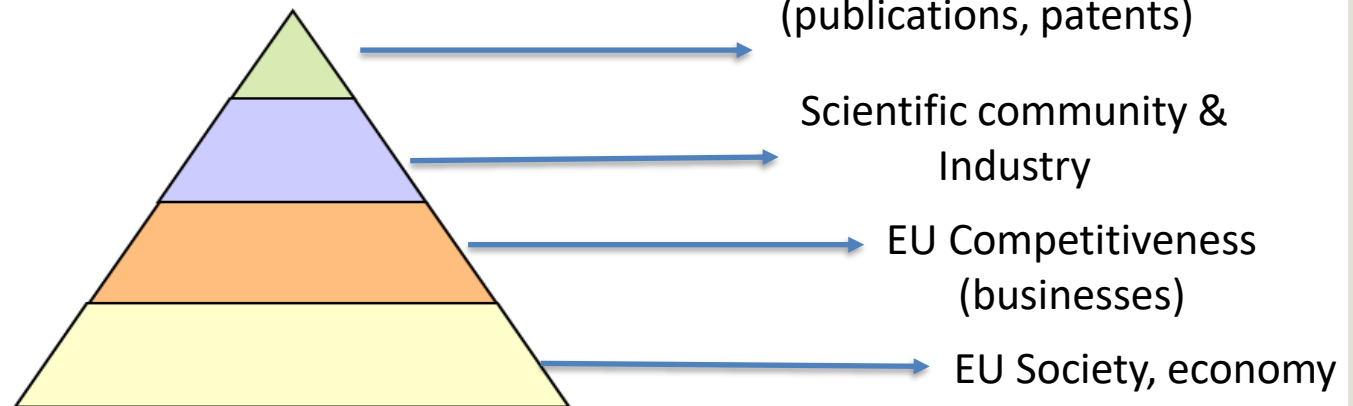




Impact – Target Groups & outcomes

The extent of the benefits for

- › Science
- › Technological progress
- › Environment
- › Society
- › Economy – EU Competitiveness





Key Impact Pathways

Key impact pathways to track progress





Proposal Impact: Needs, Results, Outcomes & Impact

| SPECIFIC NEEDS | EXPECTED RESULTS | D & E & C MEASURES |
|--|--|---|
| <p><i>What are the specific needs that triggered this project?</i></p> <p>Example 1 Most airports use process flow-oriented models based on static mathematical values limiting the optimal management of passenger flow and hampering the accurate use of the available resources to the actual demand of passengers.</p> <p>Example 2 Electronic components need to get smaller and lighter to match the expectations of the end-users. At the same time there is a problem of sourcing of raw materials that has an environmental impact.</p> | <p>What do you expect to generate by the end of the project?</p> <p>Example 1 Successful large-scale demonstrator: Trial with 3 airports of an advanced forecasting system for proactive airport passenger flow management. Algorithmic model: Novel algorithmic model for proactive airport passenger flow management.</p> <p>Example 2 Publication of a scientific discovery on transparent electronics. New product: More sustainable electronic circuits. Three PhD students trained.</p> | <p>What dissemination, exploitation and communication measures will you apply to the results?</p> <p>Example 1 Exploitation: Patenting the algorithmic model. Dissemination towards the scientific community and airports: Scientific publication with the results of the large-scale demonstration. Communication towards citizens: An event in a shopping mall to show how the outcomes of the action are relevant to our everyday lives.</p> <p>Example 2 Exploitation of the new product: Patenting the new product; Licencing to major electronic companies. Dissemination towards the scientific community and industry: Participating at conferences; Developing a platform of material compositions for industry; Participation at EC project portfolios to disseminate the results as part of a group and maximise the visibility vis-à-vis companies</p> |



Horizon Europe: Proposal Impact

| TARGET GROUPS | OUTCOMES | IMPACTS |
|---|---|--|
| <p><i>Who will use or further up-take the results of the project? Who will benefit from the results of the project?</i></p> <p>Example 1 9 European airports: Schiphol, Brussels airport, etc. The European Union aviation safety agency. Air passengers (indirect).</p> <p>Example 2 End-users: consumers of electronic devices. Major electronic companies: Samsung, Apple, etc. Scientific community (field of transparent electronics).</p> | <p><i>What change do you expect to see after successful dissemination and exploitation of project results to the target group(s)?</i></p> <p>Example 1 Up-take by airports: 9 European airports adopt the advanced forecasting system demonstrated during the project.</p> <p>Example 2 High use of the scientific discovery published (measured with the relative rate of citation index of project publications). A major electronic company (Samsung or Apple) exploits/uses the new product in their manufacturing.</p> | <p><i>What are the expected wider scientific, economic and societal effects of the project contributing to the expected impacts outlined in the respective destination in the work programme?</i></p> <p>Example 1 Scientific: New breakthrough scientific discovery on passenger forecast modelling. Economic: Increased airport efficiency Size: 15% increase of maximum passenger capacity in European airports, leading to a 28% reduction in infrastructure expansion costs.</p> <p>Example 2 Scientific: New breakthrough scientific discovery on transparent electronics. Economic/Technological: A new market for touch enabled electronic devices. Societal: Lower climate impact of electronics manufacturing (including through material sourcing and waste management).</p> |



Implementation: Evaluation Criteria

QUALITY AND EFFICIENCY OF THE IMPLEMENTATION

- ✓ Quality and effectiveness of the **work plan**, assessment of risks, and appropriateness of the effort assigned to work packages, and the resources overall.
- ✓ Capacity and role of each **participant**, and extent to which the **consortium** as a whole brings together the necessary expertise.

appropriate.



Implementation

- › 3.1 Work Plan (work packages – deliverables)
- › 3.2 Management structures, milestones and procedures
- › 3.3 Consortium as a whole – complementarity of participants
- › Advising structures
- › Resources to be committed - tables

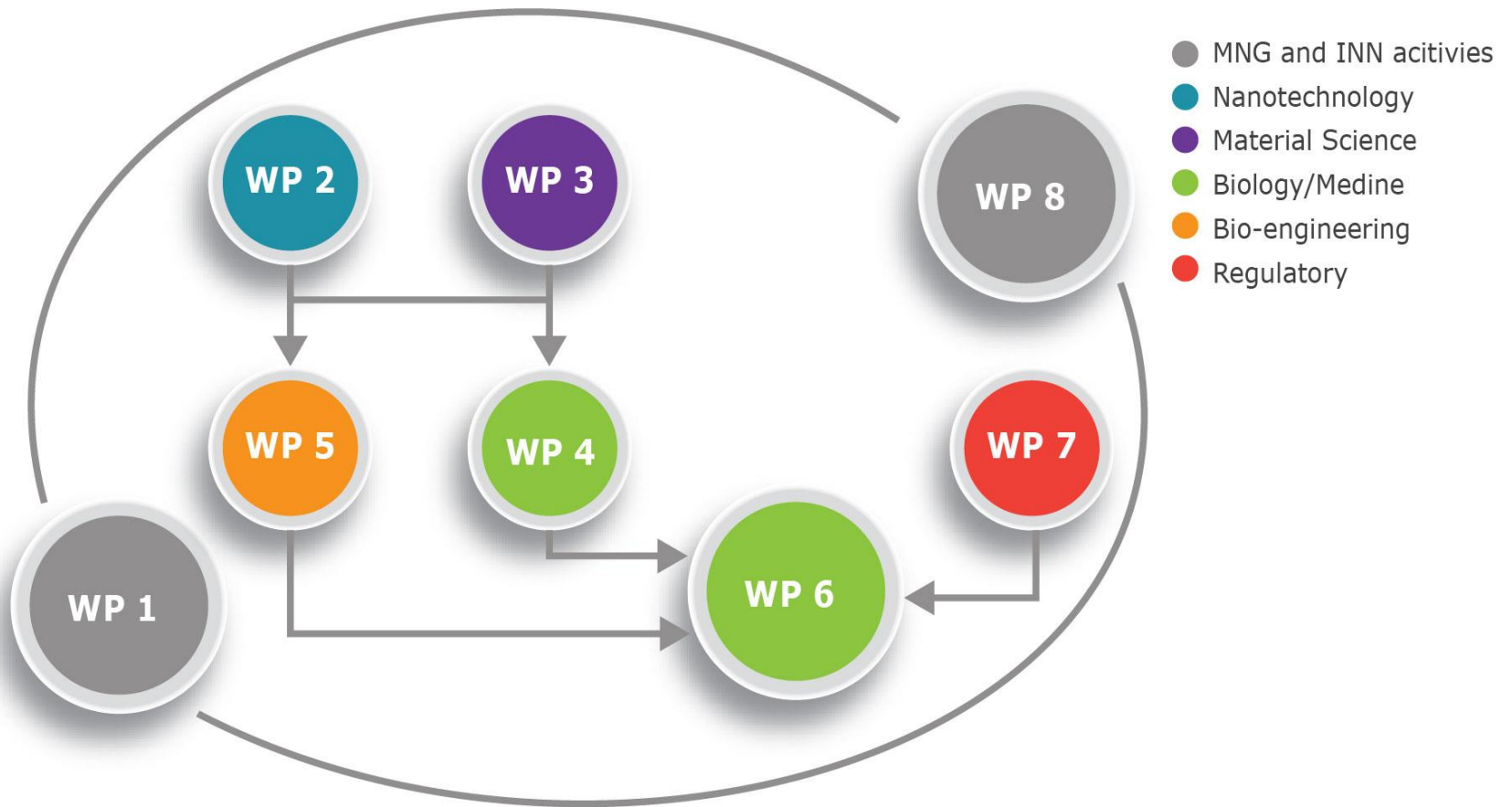


Key considerations

- › Consistency of work plan (should remind us of the objectives of the EXCELLENCE part and the IMPACT) and coherence (interrelation of WPs)
- › Complementarity of the participants (to reflect the scope of the call text)
- › Relevant and adequate management structures



EXAMPLE: Presentation of the components showing how they inter-relate (Pert-chart or similar)





EXAMPLE: Timing of the different work packages and their components (Gantt chart or similar)

| | | YEAR 1 | | | | YEAR 2 | | | | YEAR 3 | | | | YEAR 4 | | | | YEAR 5 | | | |
|--|---|--------|-------|------|--------|--------|--------|--------|--------|--------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|
| | | M1-3 | M4-6 | M7-9 | M10-12 | M13-15 | M16-18 | M19-21 | M22-24 | M25-27 | M28-30 | M31-33 | M34-36 | M37-39 | M40-42 | M43-45 | M46-48 | M49-51 | M52-54 | M55-57 | M58-60 |
| WP1: Management | | | | | | | | | | | | | | | | | | | | | |
| T.1.1 | Task 1.1 Project Management | | D.1.1 | | | | | | | | D.1.2 | | | | | | | | | | D.1.3 |
| T.1.2 | Task 1.2 Project Coordination | ⊗ | | | | ⊗ | | | | | ⊗, R | | | | | ⊗ | | | | ⊗ | |
| T.1.3 | Task 1.3 Quality control | | | | | | | | | | | | | | | | | | | | |
| WP2: Network Capacity Building and Excellence | | | | | | | | | | | | | | | | | | | | | |
| T.2.1 | Task 2.1 NCP Assessment | | D.2.1 | | | | | | | | | | | | | | | | | | |
| T.2.2 | Task 2.2 Trainings for NCPs | | | | ○ | | | ○ | | | D.2.2 ○ | | | | ○ | | | ○ | | | D.2.3 |
| T.2.3 | Task 2.3 NCPs Mentoring | | △ | | △ | | △ | | △ | | D.2.4 △ | | △ | | △ | | △ | | △ | | D.2.5 △ |
| WP3: Network Matchmaking activities | | | | | | | | | | | | | | | | | | | | | |
| T.3.1 | Task 3.1 Brokerage Events | | | ⊙ | | | | | | | ⊙ | | | | | | | | | | D.3.1 |
| T.3.2 | Task 3.2 Workshops and Trainings | | | ◇ | | | | ◇ | | | ◇ | | | | | | ◇ | | | | D.3.2 |
| T.3.3 | Task 3.3 Collaboration with other Networks | | | | | | | | | | | | | | | | | | | | D.3.3 |
| WP4: Communication and Dissemination | | | | | | | | | | | | | | | | | | | | | |
| T.4.1 | Task 4.1 Communication and Dissemination plan | D.4.1 | | | | | | | | | D.4.2 | | | | | | | | | | |
| T.4.2 | Task 4.2 Internal communication | | | | | | | | | | | | | | | | | | | | |
| T.4.3 | Task 4.3 External communication | | D.4.3 | | | | | | | | | | | | | | | | | | D.4.4 |



EXAMPLE: Work Package Description (Table 3.1b);

Table 3.1b: Work package description

For each work package:

| | | | | | | | |
|--------------------------------|------------------|--|--|-----------|--|--|--|
| Work package number | Lead beneficiary | | | | | | |
| Work package title | | | | | | | |
| Participant number | | | | | | | |
| Short name of participant | | | | | | | |
| Person months per participant: | | | | | | | |
| Start month | | | | End month | | | |

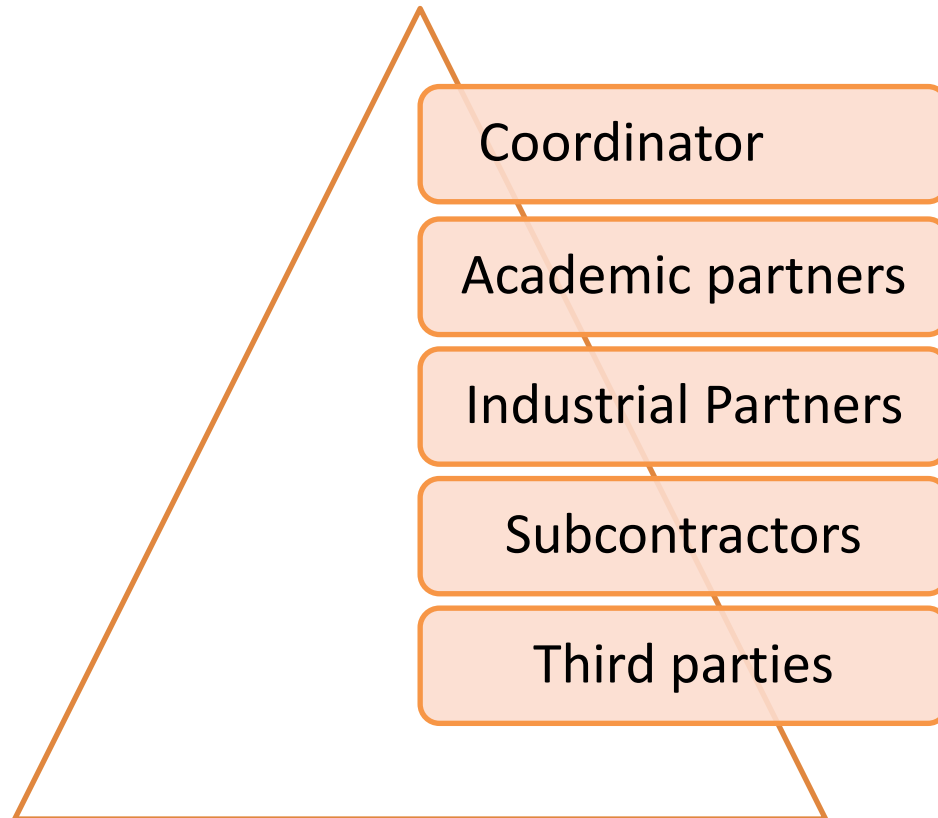
Objectives

Description of work (where appropriate, broken down into tasks), lead partner and role of participants

Deliverables (brief description and month of delivery)



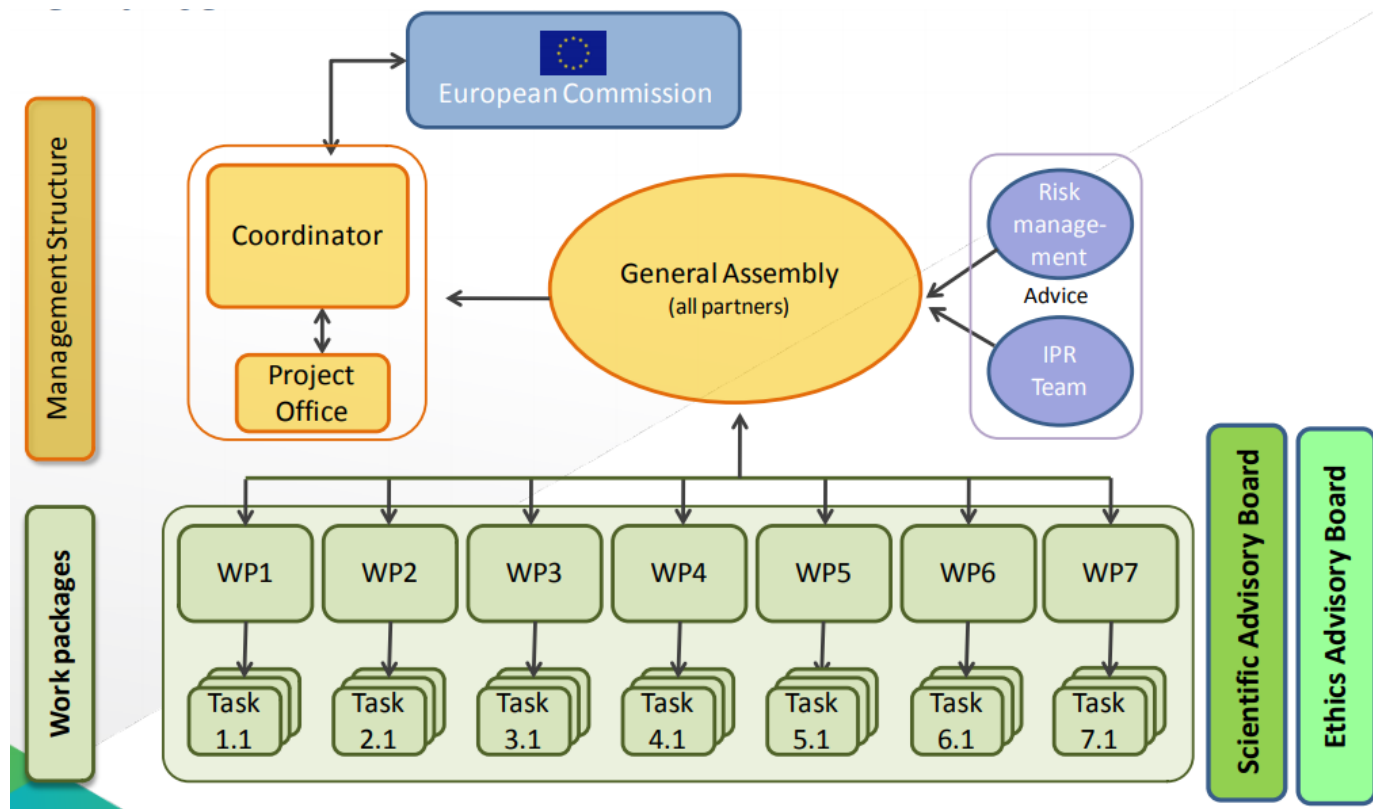
Consortium as a whole





Proposed project management

Decision-making structures to allow proper implementation





Contact Support Structures

- **Γραφείο Προσέλκυσης Χρηματοδοτήσεων**
 - **Εθνικό Σημείο Επαφής**
-

- Guidance on choosing relevant Horizon Europe topics and types of action
- Advice on administrative procedures and contractual issues
- Pre screening of proposal
- Assistance in partner search



TIPS



Horizon Europe: Useful tips



Your proposed work must be within the scope of a work programme topic



You need to demonstrate that your idea is ambitious and goes beyond the state of the art



Your scientific methodology must take into account interdisciplinary, gender dimension and open science practices.



You should show how your project could contribute to the outcomes and impacts described in the work programme (the pathway to impact)



You should demonstrate the quality of your work plan, resources and participants



Horizon Europe: Useful tips

| Criterion | DO | DON'T |
|------------|--|--|
| Excellence | <p>Define objectives clearly.</p> <p>Be ambitious, but stay realistic.</p> <p>Choose appropriate methodology.</p> <p>Choose relevant partners and reliable coordinator.</p> <p>Put effort on describing the state-of-art and proof of concept.</p> <p>Create links with previous networks/projects and relevant policies.</p> <p>Engage interdisciplinary expertise.</p> <p>Stay accurate, concise throughout the proposal</p> <p>Bring out the innovation potential.</p> <p>If something stays unclear, contact your NCP.</p> | <p>Don't rush; poorly prepared proposal ruins even the most excellent plans.</p> <p>Don't repeat something what is already done.</p> <p>Don't forget to include partners from different regions, disciplines, stakeholder groups to compose a balanced consortium.</p> <p>Don't forget to show the credibility of your consortium.</p> <p>Don't hesitate to provide detailed description about your methodology, technical solution etc. Superficial description of the processes is often brought out as a major shortcoming</p> <p>If you have a novel approach – don't forget to describe it thoroughly and to support it with relevant references.</p> |



Horizon Europe: Useful tips

| | | |
|--------|---|--|
| Impact | When planning be concrete and precise. | Don't list irrelevant and unreal impacts. |
| | Quantify as much as possible. | Don't try to be very optimistic as it may cause the lack of credibility. |
| | Use financial figures and develop a business model and/or business plan. | Don't use general descriptions, without any specific focus. |
| | Elaborate a convincing commercialisation plan. | Don't use a weak or general analysis of the market and competition. |
| | Take into account all the expected impacts described in the topic. | Don't miss concrete market details: potential market volumes, which markets, specific products, prices, etc. |
| | Expected impacts should be derived and justified on previous results. | Don't copy proposal's parts (mainly IPR management) from your previous project proposals. |
| | Plan a good cooperation with end users from the beginning of the project. | Don't forget that the impact should be related to the particular concept, not to the call fiche. |
| | Involve policy makers, SMEs and industry in the proposal or plan a sustainable cooperation with them. | Don't repeat (or copy) required impact from the call instead of development of your own proposal content. |
| | Describe industrial uptake of research results in details. | Don't confuse dissemination with communication or exploitation. |
| | Develop an excellent dissemination plan (with diverse dissemination measures). | Don't forget to use concrete information about expected environmental savings. |
| | Address adequately and clearly explain dissemination of project results. | |



Horizon Europe: Useful tips

| | | |
|-----------------------|---|---|
| Implementation | <p>Concrete and precise planning.</p> <p>Details and Quantification. Use Tables.</p> <p>Well-timed tasks and activities with well-balanced allocation to partners.</p> <p>Well-balanced and justified resources and budget.</p> <p>Consortium with partners who complement and synergize well in expertise and tasks.</p> <p>Consultation with NCP.</p> | <p>Don't use repetitions from within the text of the proposal.</p> <p>Don't do "copy-pastes" from other/ previous proposals.</p> <p>Don't forget the details - unsubstantiated/ unreferenced content/ figures/ numbers are causing a negative impression.</p> <p>Don't take beneficiaries/ Partners who are "joyriders" with no significant role and tasks.</p> <p>Don't plan vague Deliverables and Milestones. Lack of "Plan B" and contingency measures.</p> |
|-----------------------|---|---|



More information

<https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/support/videos>

Support videos

6 items found

Funding & Tenders portal

How to appoint a LEAR

How to appoint a LEAR in the Funding & Tenders Portal

Funding & Tenders Portal

How to assign Legal Signatories (LSign) & Financial Signatories (FSign) for your organisation

How to appoint a Legal / Financial Signatory in the Funding & Tenders Portal

HORIZON EUROPE EXPERTS

How to evaluate Open Science

How to evaluate Open Science in Horizon Europe proposals

HORIZON EUROPE EXPERTS

How to evaluate Social Sciences & Humanities (SSH)

How to evaluate Social Sciences and Humanities in Horizon Europe proposals

HORIZON EUROPE EXPERTS

How to evaluate Strategy for Intellectual Property Management

How to evaluate the Strategy for Intellectual Property Management in Horizon Europe proposals

HORIZON EUROPE EXPERTS

How to evaluate Ethics aspects (additional questions)

How to evaluate Ethics aspects (additional questions) in Horizon Europe proposals



More information (cont.)

INFRASTRUCTURES



Info days

Horizon Europe info day - Infrastructures

6 December 2022

Online only

Cluster 4 DIGITAL, INDUSTRY & SPACE



Info days

Horizon Europe info day - Cluster 4

12 - 14 December 2022

Online only

Cluster 6 FOOD, BIOECONOMY, NATURAL RESOURCES, AGRICULTURE & ENVIRONMENT



Info days

Horizon Europe info day Cluster 6

13 - 14 December 2022

Online only

Cluster 5 CLIMATE, ENERGY & MOBILITY



Info days

Horizon Europe info day - Cluster 5

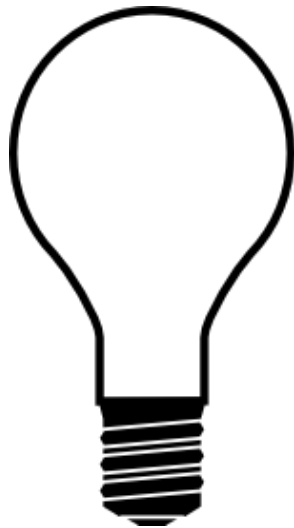
15 - 16 December 2022

Live streaming available

Source: https://ec.europa.eu/info/research-and-innovation/events/upcoming-events/horizon-europe-info-days_en



Final remarks



It's not sufficient
to have an excellent idea ...

But it is important to organize the proposal preparation in
an excellent way!!!

What is not there is not evaluated!!!

Σας ευχαριστώ πολύ!

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